

**Portland Water Users Coalition and
Friends of the Reservoirs**
JOINT CANDIDATE QUESTIONNAIRE
GENERAL ELECTION
Portland Water Users Coalition
2225 NE Martin Luther King Jr. Blvd., Suite 208
Portland, OR 97212
503.961.4191

Jefferson Smith

1. What is your vision for the Portland Water Bureau?

I want a city that works better for more people. In the recent city survey, customer satisfaction with the provision of city services has slipped to 48%, a drop of 15% in six years. Clearly, the citizens of Portland feel more and better work needs to be done. I see a Water Bureau that protects the great quality of our water. I see a bureau that exists for these services and where funds paid for water and sewer are used for purposes specifically related to protecting and improving our water supply. I am a strong advocate of infrastructure projects. Not \$4 billion bridges to Vancouver, but neighborhood based projects that help us provide better service and better quality water for all of Portland.

We should spend water and sewer money on water- and sewer-related expenses, while keeping in mind long-term costs. We also need to work with our federal allies so we're not needlessly capping reservoirs or building treatment plants for cryptosporidium we don't have.

2. What will you do as a member of the Portland City Council to repair the relationship between the Portland Water Bureau and its retail customers?

The lawsuit filed by Citizens for Water Accountability, Trust and Reform underscores the feelings of distrust and the damaged relationship between the Water Bureau and some citizens. It also places the city at a huge financial risk. Rather than allowing the courts to decide this case, I would seek to bring the issues back into the realm of the council and the Mayor's office and work for an equitable solution to the uses of ratepayer funds outlined in the lawsuit. I believe water and sewer fees should be used to improve the delivery, the quality and the efficiency of our water and sewer systems and I will work to restore that mindset to the bureau as we move to the future. It will only be through hard work, responding to citizens quickly and efficiently, and a system that uses those dollars wisely to restore trust in the bureau.

3. Do you believe water rates are too high, too low or about right? What level of rates do you believe are justified and appropriate? Please explain.

Portland has some of the highest sewer and water rates in the country, and those rates have increased too steeply in recent years. I support an independent review board to ensure that rate increases are needed before they are proposed. I support keeping the accountability of elected officials by requiring a vote to increase rates.

4. Do you believe Portland water rates should be rising at a greater rate than median income?

No, the rates are rising too quickly. While I believe we have an obligation to all of our citizens to provide clean water and effective sewer services, I also see many families struggling in today's economy. We must help those families stay in their homes and keep their lives moving forward. One way we can do that is to be sure our water and sewer rates do not place undue burdens on them in these difficult times. We do need more revenue for our city. But not at the expense of keeping families secure and safe in their homes.

5. Do you believe Portland's Bull Run water should be additionally treated by either ultraviolet (UV) radiation or by chemical coagulation/filtration?

No. The Bull Run Watershed is one of Portland's greatest natural strengths. I have heard from more than one scientist that covering or treating the drinking water sourced from it is unnecessary, so I don't support covering or treating it.

6. Do you support retaining the City's open drinking water reservoirs at Mt. Tabor and Washington Park? Would you support cost-saving compliance alternatives such as hypalon-like covers while working currently to secure permanent LT2 relief?

The New York congressional delegation fought for local waivers. We should do likewise. A mayor should carefully pick the opportunities to fight the federal government. Areas of this magnitude qualify.

I was glad to see the Oregon Health Authority's determination that treating Bull Run source water for Cryptosporidium is not necessary to protect the public's health. The OHA issued the variance requested by the City of Portland. As Mayor, I will work with the Drinking Water Program to enforce federal regulations that ensure safe drinking water, but will advocate for flexibility to tailor enforcement to meet the specific conditions in our city.

I heard that Portland Water Bureau did not give City Council or the public opportunity to discuss alternatives for complying with the EPA reservoir "treat or cover" requirement. In my administration all alternatives would be fully debated with council and public participation. I would support cost-saving alternatives like covers (or sunken bladders) as an interim solution.

7. Do you support current City policy to work with the Congressional delegation and the EPA to pursue relief from the raw water treatment and storage requirements of the Long Term 2 Enhanced Surface Water Treatment Rule (“LT2”) for Portland’s drinking water? Will you request of President Obama a time out while the LT2 rule is under revision responsive to the President’s Executive Order?

Yes and yes.

8. Do you support the Portland Water Bureau’s plan to exchange land with the US Forest Service?

I won’t make a final determination until we get the EIS back, but I’m cautiously supportive. It makes sense to consolidate our land so we can manage it more effectively.

9. Will you support a public process for input when logging exceptions are proposed for City owned land in the Bull Run Management Unit?

Yes. Public processes and opportunities for public input are crucial. Logging near our reservoir could be damaging to our water supply and any exception must receive a full vetting of the council, the bureau and our citizens.

10. Do you support the Bull Run Tour program?

In tough budget times, I’m cautious about funding a tour program. I support its educational objectives, but we must make sure to fund our core functions first. There might be more cost effective ways to achieve those objectives.

11. Who do you believe should be assigned Commissioner-in-Charge of the Portland Water Bureau in 2013 and why?

I will delegate based on interest and capability. I will work with my colleagues on the council to best determine their strengths and interests, and divide bureaus accordingly. We should be humble about assigning bureaus 5 months prior to taking office. I will defer making commitments about bureau assignments until we know who will be on the next city council.

12. Do you support the current Portland Water Bureau executive management, or will do you believe there should be a change in leadership? If you answer “yes,” please explain the qualifications you believe the PWB should require in new executive manager(s).

I don’t want to make commitments about bureau management months in advance of taking office. They have a job to do and I don’t want to make it more difficult. As part of my transition effort, I would be assigning teams of citizens to review each bureau, and make recommendations on both staffing and the needs of our city, and help develop specific goals, objectives, timelines and strategies for us to achieve those

goals.

13. Do you believe the Portland Water Bureau's current staff level of 624 FTEs is too high, too low, or about right? Please explain your answer.

Staff size review will be a part of both my transition and budgeting processes, and we'll look to increase efficiencies. I will look to trim middle management. I carried HB 2020 in the House to shrink middle management ratios to prioritize services and front line workers. That bill can give us some guidance on how we might set an aspirational level for staff-management ratios.

14. Do you support citizen's rights to full disclosure of the details of the specific purposes of indebtedness (and level of indebtedness) that the Water Bureau is incurring on behalf of citizens?

Yes. Transparency of city expenditures will be one of my top priorities.

15. Would you support a change in City policy regarding the use of the "emergency" clause in ordinances (e.g. an imminent threat to safety or property) before an ordinance is deemed an "emergency?"

I can imagine situations other than an imminent threat where we'd want to put a law into place quickly. I'd look first to other ways to improve transparency and public review.

16. Please provide your analysis of the sustainability of Portland's 20-year decline in retail water consumption.

We need to take water use into account when setting rates. While it may seem far off in the future, I believe preparing for water shortages or excessive demands on our water system are critical to sustaining a healthy Portland. I was proud in the Legislature to have teamed with Bob Jenson (R-Pendleton) on passing the bill that led to Oregon's first-ever integrated water strategy plan. As we look forward to our future water needs, we also always have to be aware of the water needs of agriculture, industry and other water users in our state. I believe we can continue to be cautious in our use of water. Portlanders are concerned, caring people who want to do what's best for our state and our city. We must be seeking the same kind of water conservation strategies with our municipal partners and our industrial water users.

17. If a citizen initiative is launched to spin the Portland Water Bureau off into a separate Peoples Utility District, would you support or oppose that effort? Why?

I'm open to the suggestion, and I'll be looking into a number of options to increase accountability. At this point my preference would be for an independent utility commission rather than a new district with a separate set of elected leaders.

18. Do you believe there is adequate oversight of the Portland Water Bureau? What is your preferred mechanism for oversight of Water Bureau budget and its projects?

I'll work with you to increase oversight, including by increasing transparency and citizen review. I think we need expanded independent rate review. We should maintain electoral accountability for final decisions.

19. Do you support using water and sewer funds for City projects that are not directly related to the provision of water and sewer services? Please provide examples of the types of projects you believe are appropriate uses of these funds and those that are not.

As I said above, we should spend water and sewer money on water- and sewer-related expenses, while keeping in mind long-term costs. I support education strongly, but college scholarships or using water funds to help the Portland Rose Festival seem outside the scope of the bureau.

20. Do you support the assessment of a Utility License Fee on Portland water and sewer rates?

I will look into the fee. I have concerns about it being directed to non-utility-related projects.

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Charlie Hales

1. What is your vision for the Portland Water Bureau?

To provide a sufficient quantity of water to meet the community's needs, consistent with a very high level of conservation, stewardship and sustainable environmental management.

To deliver water that meets or exceeds all relevant public health and environmental standards.

To protect and maintain Portland's water infrastructure, which is the most valuable infrastructure system owned by Portland's citizens and the system most difficult to maintain (being largely underground and full of water).

To accomplish all of these high standards in a manner that does not burden the system's ratepayers at any level greater than necessary to fulfill the Bureau's core mission with consistent excellence.

To operate, like all City bureaus, in an open, fair and responsible manner.

2. What will you do as a member of the Portland City Council to repair the relationship between the Portland Water Bureau and its retail customers?

Largely it's a matter of trust. That trust has been broken by inconsistent use of ratepayer dollars. First and foremost, I will heed the March 2011 auditor's report entitled "*Spending Utility Ratepayer Money: Not Always Linked to Services, Decision Process Inconsistent*" and ensure that ratepayer dollars are being spent in line with our Charter.

3. Do you believe water rates are too high, too low or about right? What level of rates do you believe are justified and appropriate? Please explain.

While I believe our water rates are too high, it's important to note that what's kept them from being even higher has been our wholesaling of water to our neighboring communities - perhaps as much as 20% below where they would have been otherwise. Maintaining positive regional relationships is a key element in controlling Portland's water rates. And because our water and sewer rates are billed together (realizing substantial cost savings), it's not often easy to distinguish between rates for two separate, unique systems with distinct needs, funds, regulations and governing laws.

4. Do you believe Portland water rates should be rising at a greater rate than median income?

No, although water rates are driven not by external economic factors but by issues such as the system age, its rate of deterioration, the extent to which needed maintenance has been deferred in the past, costs of energy and a host of other factors specific to maintaining and operating the system. The point is to determine the levels of water quality, quantity and maintenance that the community demands and then to manage the system in a manner that achieves these goals at the optimal cost. Parts of our system are more than 100 years old. We have probably not invested as much as we should have done in system maintenance in the past. It is also important to note that wholesaling Portland water to our neighbors has helped keep our rates down for many years, perhaps as much as 20% below where they would have been otherwise. Maintaining positive regional relationships is a key element in controlling Portland's water rates.

5. Do you believe Portland's Bull Run water should be additionally treated by either ultraviolet (UV) radiation or by chemical coagulation/filtration?

I believe that Bull Run and Portland Groundwater systems must meet Safe Drinking Water Act requirements. I do not believe that the Federal government should require a specific treatment modality for every system in the country but should instead allow unique systems, such as ours, to achieve SDWA requirements in the way that works best at the least cost to ratepayers. The City and the Water Bureau have argued this case since the 1980s and I support it.

6. Do you support retaining the City's open drinking water reservoirs at Mt. Tabor and Washington Park? Would you support cost-saving compliance alternatives such as hypalon-like covers while working currently to secure permanent LT2 relief?

Yes- our open reservoirs should be preserved as community amenities. If we can preserve them as part of the water system without being in violation of Federal or State regulations, that would be ideal. I have supported the Water Bureau in its efforts to accomplish that goal and will continue to do so, in addition to seeking compliance alternatives.

7. Do you support current City policy to work with the Congressional delegation and the EPA to pursue relief from the raw water treatment and storage requirements of the Long Term 2 Enhanced Surface Water Treatment Rule ("LT2") for Portland's drinking water? Will you request of President Obama a time out while the LT2 rule is under revision responsive to the President's Executive Order?

Yes. Since the 1980s we've worked hard to encourage reasonable flexibility in the way in which the Safe Drinking Water Act and other laws and regulations are applied. This approach has paid dividends and we should definitely continue down the path of seeking relief where our unique system and circumstances justify it.

8. Do you support the Portland Water Bureau's plan to exchange land with the US Forest Service?

Yes. In efforts to remedy our long-standing checkerboard ownership pattern, including land in the Bull Run, the Headworks and other key system locations, it would be in the public interest to exchange land. Every time the City has to perform routine work on sites that fall within the checkerboard, an elaborate and expensive permitting and land use process is necessary, at substantial cost to ratepayers- this is an area that can actually reduce water rates.

9. Will you support a public process for input when logging exceptions are proposed for City-owned land in the Bull Run Management Unit?

Yes. When I was a City Commissioner I supported the position that the only acceptable reason for logging in the Bull Run is when, selective logging would be required to maintain our water quality (which even this scenario would be a highly unusual situation). And I continue to support that position.

10. Do you support the Bull Run Tour program?

I support the program of limited public tours of the watershed as long as strict practices are in place to protect water quality. Allowing Portlanders to see their watershed will help build continuing public support for the understanding and stewardship of this unique natural resource that we all own.

11. Who do you believe should be assigned Commissioner-in-Charge of the Portland Water Bureau in 2013 and why?

I have said that I will hold all the Bureaus in the Mayor's portfolio for at least three months after taking office, in order to work on focusing the City Council as a team dedicated to the City as a whole, rather than to individual bureau portfolios. During that period, I will meet with the Commissioners to explore their own ideas and interests in this regard. The City Council will include at least two new members and it may include three. Bureau assignments will be made with the workload, philosophy and needs of each Council member, each Bureau, and the City as a whole.

in mind. I have no preconceived ideas about a preferred Commissioner for the Water Bureau at this time.

12. Do you support the current Portland Water Bureau executive management, or do you believe there should be a change in leadership? If you answer “yes,” please explain the qualifications you believe the PWB should require in new executive manager.

It's inappropriate to comment on future staffing and management until I have met with all members of the Bureau's senior management team.

13. Do you believe the Portland Water Bureau's current staff level of 624 FTEs is too high, too low, or about right? Please explain your answer.

As mentioned, taking control of City bureaus for three months will allow me to look for ways to reduce overhead and inefficiencies in all bureaus, including ensuring the appropriate level of staffing.

14. Do you support citizen's rights to full disclosure of the details of the specific purposes of indebtedness (and level of indebtedness) that the Water Bureau is incurring on behalf of citizens?

Absolutely. Ratepayers should have the right to know where their dollars are being spent.

15. Would you support a change in City policy regarding the use of the "emergency" clause in ordinances (e.g. an imminent threat to safety or property) before an ordinance is deemed an "emergency"?

I would have to see specifics on the proposed use. While we've overused the emergency clause, it should be considered not just for imminent threat to safety or property but when there is significant public benefit to be gained or a clear public need for swift action.

16. Please provide your analysis of the sustainability of Portland's 20-year decline in retail water consumption.

The level of reduction in our system's consumption is typical of that experienced by water systems all over the U.S. and the industrialized world. Most of this reduction is due to sustained educational efforts in water conservation, advances in water-using machines and processes and public awareness of the value of water. At some point, the per-capita consumption will level off. For Portland ratepayers, the key question will be the extent to which Portland retains its wholesale customer base among suburban users, which underwrites our rates substantially. I am concerned that the current City administration has not maintained positive regional water partnerships in the way that I would like, and I intend to correct that situation. It is important to remember that the costs of maintaining a water utility are not much

affected by reductions in consumption, except as it may affect the need for future expansions. Lower demand does not, unfortunately, equal lower utility operating costs and lower rates. In fact, it usually means that fewer customers must divide up the fixed costs of the system, especially as the system ages. So maintaining our customer base becomes crucial to holding rates down as much as possible.

17. If a citizen initiative is launched to spin the Portland Water Bureau off into a separate Peoples Utility District, would you support or oppose that effort? Why?

I would oppose that effort. We elect our City Council and Mayor to oversee our bureaus, hire competent administrators and staff and spend the public's money wisely and with accountability. The key is to ensure that we elect leaders with a track record of successful management who can best deliver basic services to all Portlanders.

18. Do you believe there is adequate oversight of the Portland Water Bureau? What is your preferred mechanism for oversight of Water Bureau budget and its projects?

Over the past eight years Council has allowed their focus to drift, and with that, proper oversight. Enhanced oversight can only happen when we elect leaders who can empower the Council to act for the interests of all Portlanders.

19. Do you support using water and sewer funds for City projects that are not directly related to the provision of water and sewer services? Please provide examples of the types of projects you believe are appropriate uses of these funds and those that are not.

I emphatically do NOT support using these funds for purposes such as described in your question and I have spoken out on this issue publicly for at least a year. I read with interest the City Auditor's March, 2011 audit report titled "*Spending Utility Ratepayer Money: Not Always Linked to Services, Decision Process Inconsistent*". The report's title says it all. The audit report provides good examples of projects that would be inappropriate to fund through Water and Sewer rates, such as the Office of Healthy Working Rivers and turning over assets to the Rose Festival Association. This problem of spending outside the boundaries of our Charter language was not a problem when I served on the City Council. I will return our enterprise fund management and direction to a solid footing, well within the intent of our Charter.

20. Do you support the assessment of a Utility License Fee on water and sewer rates?

Mr. Hales declined to answer this question.

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Amanda Fritz

1. What is your vision for the Portland Water Bureau?

The PWB's stated Vision is: "The Portland Water Bureau provides the highest quality water, customer service and stewardship of the critical infrastructure, fiscal, and natural resources entrusted to our care. We enhance public health and safety and contribute to the economic viability and livability of the Portland metropolitan region. We are a recognized leader among water service agencies across the country."

I agree, and my vision adds, "We understand we are stewards of precious, pure drinking water resources in Portland, and we are accountable to all our users as well as to the City Council and Commissioner in Charge. We take pride in being a public utility agency with responsibility for the long term public good of our present and future actions."

2. What will you do as a member of the Portland City Council to repair the relationship between the Portland Water Bureau and its customers?

I will keep doing what I've been doing throughout my first term – establishing open and honest communication within City government and with Portlanders all over the city. I will act every week on every issue, taking care to spend taxpayers' and ratepayers' money wisely. What you've seen from me in my first three years is what you can expect from me throughout my second term. My staff members have regularly attended the Water Bureau BAC and City PURB meetings, and I review the Rate bureau budgets thoroughly even though I am not yet the Commissioner in Charge. I go that extra mile and don't leave things to chance. I listen and respond to Water Bureau customers as well as communicating with Bureau staff. My staff and I have already started rebuilding trust both with PWB and with customers in the community.

In my first term, with the Public Involvement Advisory Council staffed through the Office of Neighborhood Involvement, I instituted the Public Involvement Statement as a required report to Council on every Agenda item. In my second term, I will call for adding an assessment of rate impacts associated with all new city projects being presented to City Council for approval, and for an assessment of the impacts of

proposals on local businesses. I will continue to work to increase public transparency of PWB operations and impacts to rates.

As the Oregonian said on 4/5/12 and again in their October Editorial Board endorsement, I think “more like a citizen than a politician”. I am “principled, smart, thoughtful and conscientious”. By continuing to communicate with and advocate for Water Bureau customers, I will succeed in repairing broken relationships – especially if I am assigned the Water Bureau, when I am no longer the rookie on City Council.

3. Do you believe water rates are too high, too low or about right? What level of rates do you believe are justified and appropriate? Please explain

Water rates are too high, and I will continue to work to reduce them. I lowered the rate increase by 6% in 2009, and I voted against the rate increase in 2010 and 2011. I am advocating against adding 2% for switching to monthly billing in this budget. I am asking for potential savings in operations, since no cuts are being proposed by the bureau. If assigned the Water Bureau, I will dig deeply into every line item in the PWB budget to determine where operational and capital efficiencies can be made. I succeeded in avoiding adding any costs into the 2012-13 budget for taking the open reservoirs off line. If re-elected, I will lead a citywide public process to evaluate the most cost-effective methods of complying with federal mandates, and I will continue to lobby to change the LT2 rules. LT2 continues to burden rates.

4. Do you believe Portland water rates should be rising at a greater rate than median income?

No.

5. Do you believe Portland's Bull Run water should be additionally treated by either ultraviolet (UV) radiation or by chemical coagulation/filtration?

No. I led the successful battle to avoid filtration, and supported PWB's successful request for the variance on treatment with UV radiation.

6. Do you support retaining the City's open drinking water reservoirs at Mt. Tabor and Washington Park? Would you support cost-saving compliance alternatives such as hypalon-like covers while working currently to secure permanent LT2 relief?

Yes. I put this proposal before Council in September. Although I was disappointed to be the only vote in favor, I am proud the decision was made at a public hearing rather than being vetoed behind closed doors. I will continue to pursue this option if I am in charge of the Water Bureau in 2013. I will also continue to advocate and push for federal rules changes. If the federal rules change, I will call for an immediate reevaluation of the City's current LT2 strategy.

7. Do you support current City policy to work with the Congressional delegation and the EPA to pursue relief from the raw water treatment and

storage requirements of the Long Term 2 Enhanced Surface Water Treatment Rule (“LT2”) for Portland's drinking water? Will you request of President Obama a time out while the LT2 rule is under revision responsive to the President’s Executive Order?

Yes. This issue should continue to be prioritized in our federal legislative agenda. In 2009, I initiated a process to include citizens in setting our lobbying priorities. Giving Portlanders multiple opportunities to affect the City of Portland’s federal and state priorities and change Council direction will continue to happen if I am re-elected.

8. Do you support the Portland Water Bureau’s plan to exchange land with the US Forest Service?

I voted for the swap, after examining the issues carefully. It seems prudent and reasonable. I will continue to be cautious on any such proposals, looking for hidden agendas as well as the issue on the surface. I will continue to listen to and work with BARK and other watchdog groups.

9. Will you support a public process for input when logging exceptions are proposed for City-owned land in the Bull Run Management Unit?

Yes.

10. Do you support the Bull Run Tour program?

Yes and no. I believe the program should be limited to one visit per person per lifetime, with occasional exceptions (for instance, if a person visited as a school student then wants to chaperone their own child’s visit). I have visited once on a trip with my son’s class, and I was amazed and inspired. Since then I have declined invitations to visit again. As the Commissioner in Charge, I will assess the frequency of trips, and protocols/protections in place to prevent the inadvertent introduction of organisms that could harm the Bull Run watershed and water supply. Although educating the public on the challenges facing the protection of our Bull Run resource is crucial to sustaining that protection, we may need to curtail the frequency of the tours for economic and environmental reasons.

11. Who do you believe should be assigned Commissioner-in-Charge of the Portland Water Bureau in 2013 and why?

Re-elected Commissioner Amanda Fritz! I have earned the assignment. I have shown fiscal responsibility and excellent management skills in the bureaus given to me as the rookie on Council, and I have made significant changes in PWB policies and direction even when it isn’t “my” bureau. I will lobby hard to persuade whoever is Mayor next year that I have earned the opportunity to use my skills in community process on controversial issues with the PWB.

12. Do you support the current Portland Water Bureau executive management, or will do you believe there should be a change in leadership? If

you answer “yes,” please explain the qualifications you believe the PWB should require in new executive manager(s).

It's impossible to say before being the Commissioner in Charge. David Shaff has been very responsive to my questions and requests for information. He also understands and respects the Commission form of government, and his responsibility to the current Commissioner in Charge. I expect all my Bureau directors to understand and implement my commitment to transparent, inclusive, accountable decision-making including citizens, ratepayers and taxpayers as true partners. I work as an elected leader in a participatory democracy. The current Commissioner in Charge sees his role differently. I would like to work with Director Shaff to see how he responds to my new direction.

13. Do you believe the Portland Water Bureau's current staff level of 624 FTEs is too high, too low, or about right? Please explain your answer.

Almost certainly too high. PWB has added staff while other bureaus have cut. Positions were created to accommodate staff moved over from the Bureau of Development Services when that bureau's staffing was cut in half. BDS is now recovering. 2013 will be the right time for a new Commissioner to evaluate management and front line staffing, and make appropriate adjustments.

14. Do you support citizen's rights to full disclosure of the details of the specific purposes of indebtedness (and level of indebtedness) that the Water Bureau is incurring on behalf of citizens?

Yes.

15. Would you support a change in City policy regarding the use of the "emergency" clause in ordinances (e.g. an imminent threat to safety or property) before an ordinance is deemed an “emergency?”

Yes. This will take a Charter change. I have committed to establishing a new Charter Commission soon after the new Mayor takes office. Some items on the agenda are listed as Emergency inappropriately. Other items are needlessly delayed for 30 days before being implemented. In 2011, it was not the time to spend hundreds of thousands of taxpayers' money on an extensive Charter Commission. As we climb out of the recession, Portlanders will have more time and the Council will hopefully have more money to support a Charter Commission that can address issues like Emergency ordinances, utility rate setting process, and other important concepts.

16. Please provide your analysis of the sustainability of Portland's 20-year decline in retail water consumption.

It's great that Portlanders are conserving our precious water resources. We must continue and enhance efforts to avoid wasting water. The City needs to attract more businesses needing pure Bull Run water, to compensate for lost retail demand. Micro-breweries and electronics manufacturers are two industries that can expand further.

17. If a citizen initiative is launched to spin the Portland Water Bureau off into a separate Peoples Utility District, would you support or oppose that effort? Why?

I value Oregon's citizen initiative process, and of course I respect the outcomes decided by voters. I would oppose such a measure. The Water Bureau is a public responsibility and asset that belongs to all the people of Portland and our ratepayers. The City can and should integrate stewardship responsibilities and neighborhood connections in ways that a Utility District could not, since at the City the same elected representatives are responsible for both.

While a Peoples' Utility District sounds like it would be public, it would further fragment and multiply the many agencies affecting Portlanders. I'm told there are nine jurisdictions overlapping in our city. When Portlanders contact me about the PWB, I can address their concerns and find answers, even though I'm not the Commissioner in charge. When they ask me about problems with TriMet, or Metro, or Multnomah County services, I have to refer them elsewhere. We already have too much dispersal of responsibility and accountability.

I voted for a Resolution that states as binding City policy that the PWB will never privatize Bull Run water, an amendment added at my request. I will seek further steps to protect our Bull Run water supply from privatization, to strengthen the language in the July 2009 Resolution, if needed. I don't see the problems and/or goals a Water Utility District would be cost-effective or helpful in solving/achieving.

18. Do you believe there is adequate oversight of the Portland Water Bureau? What is your preferred mechanism for oversight of Water Bureau budget and its projects?

The current oversight of the PWB is Commissioner Leonard, as the Commissioner in charge, with input during the budget process by the Council, the Portland Utility Review Board and the bureau Budget Advisory Committee. This oversight has not been enough to earn trust with water users. My preferred mechanism for oversight is for Amanda Fritz to be the Commissioner in Charge in 2013. I would institute a year-round Bureau Advisory Committee, including members of the PURB. I will continue to assign my staff to attend the BAC and PURB. I have nominated several community members to appointments on the PURB, including its current chair. I will ask in the 2013-14 budget for a year-round PWB analyst to be assigned by the Financial Planning Bureau, whose sole job would be to assist ratepayers in monitoring PWB actions every month. It's possible this strategy could produce the desired oversight, without the expense of an Independent Utility Commission.

19. Do you support using water and sewer funds for City projects that are not directly related to the provision of water and sewer services? Please provide examples of the types of projects you believe are appropriate uses of these funds and those that are not.

Water and sewer funds should be used for cost-effective provision of drinking water, sewer and stormwater management services. Note that Portland's founders' failure

to consider stormwater as well as sanitary sewers resulted in ratepayers funding the \$1.4 billion federally-mandated Big Pipe project. Paying for surface stormwater facilities instead of more expensive under-road pipes is more cost-effective and provides more jobs and neighborhood benefits. I voted for the so-called "\$20 million sewer money for bike paths", for those reasons. No sewer ratepayer money was spent on bike paths. That would be illegal.

I voted against PWB renovating the McCalls restaurant for the Rose Festival Foundation. The City is currently being sued on this issue, so I can't discuss it in depth. My voting record is clear.

20. Do you support the assessment of a Utility License Fee on Portland water and sewer rates?

Yes. Water and sewer pipes use the public Right of Way. The public deserves compensation for this use. It is reasonable to expect public utilities to pay the Utility License Fee, to be consistent with private utilities such as cable companies and electricity/gas corporations. Ratepayers should pay their fair share, just as property taxpayers and others should pay for services.

Thank you for inviting me to submit responses to your questions. I ask for your vote on November 6. For more information about my record, goals, and supporters, please visit www.Amanda2012.com

Respectfully submitted,
Amanda Fritz, RN, MA (Cantab)
Commissioner, City of Portland

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Mary Nolan

NOTE: Representative Nolan did not provide an answer for questions 10, 16, 17 & 18.

1. What is your vision for the Portland Water Bureau?

My vision for the Water Bureau is the same recipe I've used throughout my career: to work collaboratively with stakeholders in the business community, private citizens, and service providers to keep rates reasonable, and ensure that our systems are maintained and updated to meet the needs of current demands and future development.

2. What will you do as a member of the Portland City Council to repair the relationship between the Portland Water Bureau and its retail customers?

Portlanders want to know that their water is safe and provided in a manner that is cost-effective and environmentally responsible. To achieve this, it will take a commissioner who knows how to run complex operations and to do it efficiently.

3. Do you believe water rates are too high, too low or about right? What level of rates do you believe are justified and appropriate? Please explain.

Water rates can vary due to several factors: from equipment realities and necessary improvements, to the unpredictability of annual rainfall. What's needed is a bureau that makes informed decisions that balance current rates with future need. We must keep rates low by managing efficiently, but we cannot mortgage our future development needs on short-term reductions.

4. Do you believe Portland water rates should be rising at a greater rate than median income?

I would love it if we could simplify it to that point, but like I stated in the last question, there is an amount of unpredictability that prohibits this. Effective management in City Hall will put us in position to keep rates as low as possible.

5. Do you believe Portland's Bull Run water should be additionally treated by either ultraviolet (UV) radiation or by chemical coagulation/filtration?

I support the program recently approved by the Oregon Health Authority to monitor instead of add new treatment.

6. Do you support retaining the City's open drinking water reservoirs at Mt. Tabor and Washington Park? Would you support cost-saving compliance alternatives such as hypalon-like covers while working currently to secure permanent LT2 relief?

Yes, I would like to find a way to maintain our open reservoirs.

7. Do you support current City policy to work with the Congressional delegation and the EPA to pursue relief from the raw water treatment and storage requirements of the Long Term 2 Enhanced Surface Water Treatment Rule ("LT2") for Portland's drinking water? Will you request of President Obama a time out while the LT2 rule is under revision responsive to the President's Executive Order?

I have worked with all members of our Congressional delegation, including serving in the legislature with three of them and working for Congressman Blumenauer. I am eager to put these effective relationships to work at the city to assess and resolve our obligations.

8. Do you support the Portland Water Bureau's plan to exchange land with the US Forest Service?

I will need to look more closely at this issue. But any question of this nature I look at through this lens: does it meet Portland consumers' long-term needs in a cost-effective way?

9. Will you support a public process for input when logging exceptions are proposed for City-owned land in the Bull Run Management Unit?

Absolutely.

10. Do you support the Bull Run Tour program?

Representative Nolan declined to answer this question.

11. Who do you believe should be assigned Commissioner-in-Charge of the Portland Water Bureau in 2013 and why?

Mary Nolan! I have executive and financial management experience in both public and private utilities (Bureau of Environmental Services, and a subsidiary of Pacific Power).

12. Do you support the current Portland Water Bureau executive management, or do you believe there should be a change in leadership? If you answer "yes,"

please explain the qualifications you believe the PWB should require in new executive manager(s).

My standards for executive management of any city agency are as follows:

They must be visionary

They must have long-term perspective

They need to be skilled at recruiting and managing talented staff

They must be responsive to customers

13. Do you believe the Portland Water Bureau's current staff level of 624 FTEs is too high, too low, or about right? Please explain your answer.

The staffing level feels about right. I will make sure that staff is deployed with an emphasis on direct services, rather than administration or unnecessary levels of management.

14. Do you support citizen's rights to full disclosure of the details of the specific purposes of indebtedness (and level of indebtedness) that the Water Bureau is incurring on behalf of citizens?

Yes.

15. Would you support a change in City policy regarding the use of the "emergency" clause in ordinances (e.g. an imminent threat to safety or property) before an ordinance is deemed an "emergency?"

I am open to the proposition but would need to see specific language before deciding.

16. Please provide your analysis of the sustainability of Portland's 20-year decline in retail water consumption.

Representative Nolan declined to answer this question.

17. If a citizen initiative is launched to spin the Portland Water Bureau off into a separate Peoples Utility District, would you support or oppose that effort? Why?

Representative Nolan declined to answer this question.

18. Do you believe there is adequate oversight of the Portland Water Bureau? What is your preferred mechanism for oversight of Water Bureau budget and its projects?

Representative Nolan declined to answer this question.

19. Do you support using water and sewer funds for City projects that are not directly related to the provision of water and sewer services? Please provide

examples of the types of projects you believe are appropriate uses of these funds and those that are not.

No.

20. Do you support the assessment of a Utility License Fee on water and sewer rates ?

I believe that all utilities using public right-of-way should be treated on par. Since sewer uses right-of-way, it should pay similar to other utilities like electric, phone, gas or cable.